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, ([WHQG WKH UHVFLVVLRQ GDWHV FRQWDLQHG LQ WKH IROORZLQJ %F EHFDXVH WKH SDUWLHV UHPDLQ LQYROYHG LQ JRRG IDLWK QHJRWLD DQ DJUHHPHQW DQG WKH XVHU JURXS V FRQFXUV ZLWK WKLV H[WL

23 \$SSURYH (QWHULQJ , QWR DQ , QWHUJRYHUQPHQWDO 8V 3DUN 'LVWULFW LQ &RQQHFWRQ ZLWK WKH &RQVWUXFWLRQ DQG 8HUYL FHV /HDVH \$JUHHPHQW 8VHU *URXS 2IILFH RI 5HDO (VWDWH 6WDWXV ,Q QHJRWLDWLRQV

35 5DWLI\ D 1HZ \$JUHHPHQW ZLWK 9DULRXV 9HQGRUV 11 5HDGLQHVV 6HUYL FHV 6HUYL FHV &ROOHJH DQG &DUHHU 5HDGLQHVV 6HUYL FHV 8VHU *URXS &ROOHJH WR &DUHHUV 6XFFHVV 2IILFH 6WDWXV RI KDYH EHHQ IXOO\ H[HFXWHG WKH UHPDLQGHU D

23 \$SSURYH 5HQHZDO /HDVH \$JUHHPHQW ZLWK WKH 1REOH 3RUWLRQ RI &RUOLVV +LYK6W6FKRRO (6HUYL FHV /HDVH 5HQHZDO \$JUHHPHQW 8VHU *URXS 5HDO (VWDWH 6WDWXV ,Q QHJRWLDWLRQV

23 \$SSURYH 5HQHZDO /HDVH \$JUHHPHQW ZLWK WKH 1REOH 3RUWLRQ RI 5HYHUU 6FKRRO (QG 6WUHHW 6HUYL FHV /HDVH 5HQHZDO \$JUHHPHQW 8VHU *URXS 5HDO (VWDWH 6WDWXV ,Q QHJRWLDWLRQV

23 \$SSURYH 5HQHZDO /HDVH \$JUHHPHQW ZLWK 1RUWKZHV \$VVRFLDWLRQ IRU WKH ODLQ /R]DQR 6FKRRO %XLOGLQJ 1 &OH 6HUYL FHV /HDVH 5HQHZDO \$JUHHPHQW 8VHU *URXS 5HDO (VWDWH 6WDWXV ,Q QHJRWLDWLRQV

(; \$XWKRUL]H 5HQHZDO RI WKH &KLFDJR ,QWHUQDWLRQDO &RQGLWLRQV 6HUYL FHV &KDUWHU 6FKRRO 8VHU *URXS 2IILFH RI ,QQRYDWLRQ DQG ,QFXEDWLRQ 6WDWXV ,Q QHJRWLDWLRQV

35 \$XWKRUL]H WKH 3UH 4XDOLILFDWLRQ 6WDWXV RI DQG 9HQGRUV WR 3URYLGH 3URIHVVLQDO /HDUQLQJ 6HUYL FHV 8VHU *URXS 7HDFKLQJ DQG /HDUQLQJ 2IILFH 6WDWXV RI YHQGRUV IXOO\ H[HFXWHG WKH UHPDLQGHU DUH

35 \$PHQG %RDUG 5HSRUW 35 \$XWKRUL]H WKH 6HQHZDO \$JUHHPHQWV ZLWK)URQWOLQH 7HFKQRORJLHV *URXS //& 6\VVHP 8VHU *URXS 7DOHQW 6WDWXV ,Q QHJRWLDWLRQV

35 \$XWKRUL]H D 1HZ \$JUHHPHQW ZLWK &LW\ <HDU ,QF IRU ,
0HQWRULQJ DQG 7XWRULQJ 6HUYLHFV
6HUYLHFV (GXFDWLRLQDO 6HUYLHFV
8VHU *URXS &ROOHJH DQG &DUHHU 6XFFHVV 2IILFH
6WDWXV ,Q QHJRWLDWLRLQV

35 \$PHQG %RDUG 5HSRUW 35 \$PHQG %RDUG 5HS
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3URYLGH (GXFDWLRLQDO 7HFKQRORJ\ 3URGXFWV DQG 6HUYLHFV
8VHU *URXS 7HDFKLQJ DQG /HDUQLQJ 2IILFH
6WDWXV RI IXOO\ H[HFXWHG WKH UHPDLQGHU DUH LQ QHJRWL

35 \$PHQG %RDUG 5HSRUW 35 \$PHQG %RDUG 5HS
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3URIHVVLRLQDO /HDUQLQJ 6HUYLHFV
8VHU *URXS 7HDFKLQJ DQG /HDUQLQJ 2IILFH
6WDWXV RI YHQGRUV IXOO\ H[HFXWHG WKH UHPDLQGHU DUH L

35 \$XWKRUL]H D 1HZ \$JUHHPHQW ZLWK WKH 9DULDEOH
&RPSDQ\ 9\$/ ,& IRU 'HILQHG &RQWULEXWLRLQ 5HWLUHPHQW 6HUYL
8VHU *URXS 7DOHQW 2IILFH
6WDWXV ,Q QHJRWLDWLRLQV

35 \$XWKRUL]H WKH 3UH 4XDOLILFDWLRLQ 6WDWXV RI DQG
9HQGRUV WR 3URYLGH 2XW RI 6FKRRO 7LPH DQG 6WXGHQW +HDOW
8VHU *URXS &ROOHJH DQG &DUHHU 6XFFHVV
6WDWXV RI YHQGRUV IXOO\ H[HFXWHG WKH UHPDLQGHU DUH

35 \$PHQG %RDUG 5HSRUW 35 \$PHQG %RDUG 5HSR
8VHU *Đ€`€P0 P PCY5p€` šG &DUHHU 6XFFHVV
6WDWXV RI YO@ `0•€đ ðÀ0€°€` €p€pà KH UH€PAXÀ pQ 0•@Q“!c%`
6PGf0P p€`p`0@ p0`€R G¤€LUPšG &0€` šG &DUHHU p°€0P€ @À p€P DUH
6PGf0P p€`p`0@ p0`€R G¤€LUPšG &0€` šG &DUHHU p°€0P€ @À p€P p0
8VHU *Đ€`€P0 P PCY5p€` šG &DUU4€;S2``€e p
6WDWXV RI YO@ `0•€đ ðÀ0€°... p P€€ G 0pH UHPDLQGHU

23 \$PHQG %RDUG 5HSRUW 23 \$XWKRUL]H \$JUHHPH
)DPLO\ 'D\FDUH ,,, QF WR 3URYLGH)XQGLQJ IRU &RQVWUXFWLRQ
 3URYLGH (DUO\ &KLOGKRRG 6HUYL FH
 8VHU *URXS 5HDO (VWDWH
 6WDWXV ,Q QHJR WLDWLRQ

35 \$XWKRUL]H WKH)LUVW 5HQHZDO \$JUHHPHQWV ZLWK 9
 &XUULFXOXP &RQWHQW DQG 6WXGHQW \$VVHVVPHQW 3ODWIRUP 6H
 8VHU *URXS 7HDFKLQJ DQG /HDUQLQJ 2IILFH
 6WDWXV RI YHQGRUV IXOO\ H[HFXWHG LQ QHJR WLDWLRQV

35 \$XWKRUL]H D 1HZ \$JUHHPHQW ZLWK 7KH ,QVWLWXWH
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 8VHU *URXS 2IILFH RI ,QQRYDWLRQ DQG ,QFXEDWLRQ
 6WDWXV ,Q QHJR WLDWLRQ

35 \$PHQG %RDUG 5HSRUW 35 \$SSURYH (QWHULQJ
 ,QWHUJRYHUQPHQWDO \$JUHHPHQW ZLWK WKH &LW\ RI &KLFDJR 'HS
 0DQDJHPHQW IRU WKH 3XUFKD VH RI)XHO DQG \$QFLOODU\ /LTXLGV
 8VHU *URXS &DSLWDO DQG 2SHUDWLRQV
 6WDWXV ,Q QHJR WLDWLRQ

35 \$PHQG %RDUG 5HSRUW 35 \$PHQG %RDUG 5HS
 \$PHQG %RDUG 5HSRUW 35 \$XWKRUL]H 1HZ \$JUHHPHQWV ZLW
 DQG (PRWLRQDO /HDUQLQJ 3URGXFWV DQG 6HUYL FH DQG 5DWLI\ 3
 3URJUDPV
 8VHU *URXS &ROOHJH DQG &DUHHU 6XFFHVV
 6WDWXV ,Q QHJR WLDWLRQV

35 \$XWKRUL]H D 1HZ \$JUHHPHQW ZLWK \$UELWHU6SRUW
 6HUYL FH
 8VHU *URXS 6SRUWV \$GPLQLVWUDWLRQ DQG)DFLOLWLHV 0DQDJH
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35 \$XWKRUL]H D 1HZ \$JUHHPHQW ZLWK 9DULRXV 9HQGRU
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 6WDWXV ,Q QHJR WLDWLRQV

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 6WDWXV RI IXOO\ H[HFXWHG UHPDLQGHU LQ QHJR WLDWLRQV

35 \$XWKRUL]H WKH)LUVW DQG)LQDO 5HQHZDO \$JUHHPH
 &KLFDJR IRU 6FKRRO &OLPDWH 6XUYH\ RI 6WXGHQWV DQG 7HDFKH
 8VHU *URXS ,QIRUPDWLRQ 7HFKQRORJ\ 6HUYL FH
 6WDWXV ,Q QHJR WLDWLRQV

35 \$PHQG %RDUG 5HSRUW 35 \$XWKRUL]H D 1HZ \$
 9DULRXV 9HQGRUV IRU 3DUDWUDQVLW DQG \$OWHUQDW 0RGHV RI
 8VHU *URXS 6WXGHQW 7UDQVS RUWDWLRQ
 6WDWXV RI IXOO\ H[HFXWHG UHPDLQGHU LQ QHJR WLDWLRQV

35 \$XWKRUL]H WKH ([WHQVLRQ RI WKH \$JUHHPHQW ZLWK
 7HPSRUDU\ 6WDIILQJ 6HUYLHV
 8VHU *URXS 7DOHQW 2IILFH
 6WDWXV RI IXOO\ H[HFXWHG UHPDLQGHU LQ QHJRWLWLRQV

(; \$XWKRUL]H WKH 1HZ \$JUHHPHQW IRU 3URYLGQJ (GXFDW
 6FKRROV LQ &KLFDJR 3XUVXDQW WR WKH (YHU\ 6WXGHQW 6XFFHH
 (QWLWOHPHQW 3URJUDP
 8VHU *URXS 2IILFH RI *UDQW)XQGHG 3URJUDPV
 6WDWXV RI IXOO\ H[HFXWHG UHPDLQGHU LQ QHJRWLWLRQV

35 5DWLI\ 7KLUG DQG)LQDO 5HQHZDO \$JUHHPHQW ZLWK &
 3URJUDP ,QF IRU (GXFDWLRQDO 6HUYLHV WR &XOLQDU\ 6WXGHQ
 8VHU *URXS &ROOHJH DQG &DUHHU 6XFFHVV 2IILFH
 6WDWXV ,Q QHJRWLWLRQV

35 \$PHQG %RDUG 5HSRUW 35 \$XWKRUL]H WKH)LUV
 \$JUHHPHQW ZLWK &LW\ <HDU ,QF IRU ,Q 6FKRRO DQG 2XW RI 6FKR
 8VHU *URXS &ROOHJH DQG &DUHHU 6XFFHVV 2IILFH
 6WDWXV ,Q QHJRWLWLRQV

35 \$XWKRUL]H D 1HZ \$JUHHPHQW ZLWK :DUHKRXVH 'LUH
 OF'RQQHOO &RPSDQ\ ' % \$ 0LGZHVW 2IILFH ,QWHULRUV WR 3URYLGH
 DQG 5HODWHG)XUQLWXUH 5HFRQILJXUDWLRQ 5HSDLU DQG 6WRUD
 8VHU *URXS)DFLOLW\ 2SHUDWLRQV 0DLQWHQDQFH
 6WDWXV ,Q QHJRWLWLRQV

35 \$XWKRUL]H D 1HZ \$JUHHPHQW ZLWK 7KH 8QLYHUVLW\
 &ODVVURRP ([SHULHQFH
 8VHU *URXS ,QIRUPDWLRQ 7HFKQRORJ\ 6HUYLHV
 6WDWXV ,Q QHJRWLWLRQV

,, 5HVFLQG WKH IROORZLQJ %RDUG 5HSRUWV LQ SDUWRULQIXOOIRU
 ZLWK WKH %RDUG DIWHU UHSHDWHG DWWHPSWV DQG WKH XVHU JU
 UHVFLVVLVRQ

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